

# The limits of leadership advantage in Stackelberg duopoly

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## Abstract

This paper characterizes the worst-case first-mover advantage and surplus sharing limits for a Stackelberg duopoly facing  $\alpha$ -concave demand. Under constant and symmetric marginal costs, I prove that across all possible equilibria, the leader-to-follower profit ratio is at least  $\frac{1+\sqrt{5+4\alpha}}{2}$ . Thus, the leader is guaranteed to earn at least 61.8% more than the follower under log-concave demand, and at least twice as much under concave demand, though the relative advantage itself can be arbitrarily large. Furthermore, I derive a lower bound for the leader's profit relative to the efficient surplus, alongside an upper bound for the deadweight loss. Extremal demand curves  $D$  for which  $D^\alpha$  and  $\ln(D)$  are affine attain all bounds.

**JEL classification:** D42, D43, L13

**Keywords:** Stackelberg duopoly, first-mover advantage,  $\alpha$ -concave demand, log-concavity, deadweight loss, golden ratio

## 1 Introduction

In a Stackelberg duopoly, the strategic value of leadership depends fundamentally on the geometry of demand (e.g., [von Stackelberg, 1934](#); [Gal-Or, 1985](#); [Dowrick, 1986](#)). While economists routinely rely on convenient functional forms to quantify the first-mover advantage, such parametric assumptions can overstate precision and obscure broader theoretical limits. For industrial organization and antitrust policy, evaluating market power often does not require predicting equilibrium under an idealized demand specification. Instead, the primary task is establishing absolute, worst-case guarantees for surplus division and efficiency loss when the true shape of demand is unknown.

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27 This paper determines these limits for sequential competition through the lens of  $\alpha$ -  
 28 concave demand. Introduced by [Caplin and Nalebuff \(1991a,b\)](#), this restriction requires  
 29  $D(p)^\alpha$  to be concave for any positive  $\alpha$ , with log-concavity as a special case when  $\alpha = 0$ .  
 30 The class can capture a broad spectrum of familiar economic demand functions ([An,](#)  
 31 [1998](#); [Bagnoli and Bergstrom, 2005](#)). While prior work uses  $\alpha$ -concavity to establish  
 32 profit floors under pure monopoly ([Condorelli, 2022](#); [Gui and Huang, 2022](#); [Le, 2024](#)),  
 33 this paper is the first to show how it restricts the range of first-mover advantage.

34 My first contribution is a distribution-free lower bound on the leadership advantage.  
 35 I show that, at *any* Stackelberg equilibrium, regardless of multiplicity, the follower's  
 36 share of industry profit equals the price elasticity of demand. Because the leader's op-  
 37 timality condition and  $\alpha$ -concavity together impose a tight upper bound on all possible  
 38 equilibrium elasticities, the leader-to-follower profit ratio cannot fall below  $\frac{1+\sqrt{5+4\alpha}}{2}$ . Re-  
 39 markably, it reduces to the Golden Ratio ( $\approx 1.618$ ) for the vast class of log-concave  
 40 demands and to the classic benchmark of 2 when demand is concave. Conversely, I  
 41 demonstrate by example that this relative advantage has no upper bound.

42 My second contribution are bounds on the leader's profit and the resulting distortion.  
 43 I show that the leader always secures a definitive fraction of the potential surplus, while  
 44 deadweight loss is strictly capped relative to industry profit. This yields a striking welfare  
 45 conclusion: introducing just one follower substantially compresses the worst-case welfare  
 46 losses of a monopoly across the entire  $\alpha$ -concave demand class. With log-concavity, the  
 47 maximum deadweight-loss-to-profit ratio falls from  $e - 2 \approx 71.8\%$  under pure monopoly  
 48 ([Le, 2024](#)) to 21.8% under Stackelberg competition. With standard concavity, the cor-  
 49 responding bound drops from  $1/2$  to  $1/6$ . From a regulation standpoint, this suggests  
 50 that promoting even marginal market entry is favorable for market efficiency. Finally,  
 51 by using generalized exponential demands, I show that all the derived bounds are sharp.

52 **Related Literature** This paper advances a growing literature on robust surplus divi-  
 53 sion under imperfect competition. At the most general level, [Tamuz \(2013\)](#) establishes  
 54 a universal lower bound on monopoly profit relative to the geometric mean of consumer  
 55 valuations. By imposing log-concavity or  $\alpha$ -concavity on the demand, [Condorelli \(2022\)](#)  
 56 and [Le \(2024\)](#) tighten these bounds relative to the arithmetic mean, a clearer measure  
 57 that captures the entire economic pie. Complementing  $\alpha$ -concavity, [Ge \(2025\)](#) extends  
 58 [Myerson's \(1981\)](#) regularity condition and then derives bounds on monopoly profit under  
 59  $\alpha$ -regular demand. Shifting to strategic markets, [Condorelli and Szentes \(2022\)](#) study  
 60 surplus sharing limits in Cournot oligopoly. Beyond pure monopoly and oligopoly, [Kang](#)  
 61 [and Vasserman \(2025\)](#) provide tools to bound how sensitive policy welfare effects are  
 62 to underlying demand assumptions, while [von Beringe and Whitmeyer \(2025\)](#) analyze  
 63 robust welfare in imperfect competition under both demand and supply ambiguity.

## 2 Stackelberg competition

Consider a homogeneous-goods market supplied by a sequential duopoly, where a leader and a follower compete in quantity with a common constant marginal cost. Let the demand curve be represented by a continuous, strictly decreasing function  $D : [0, \omega] \rightarrow [0, 1]$ .<sup>1</sup> We normalize  $D(0) = 1$  and  $D(\omega) = 0$ , and assume that the area under demand,

$$\mu \triangleq \int_0^\omega D(p) dp,$$

is finite. The value  $\mu$  represents the maximum potential surplus to be shared, whereas  $\omega > 0$  (inclusive of  $\omega = \infty$ ) denotes the maximum willingness to pay.<sup>2</sup> Normalizing marginal cost to zero is without loss of generality. In fact, for any positive marginal cost  $c$ , the analysis holds verbatim by using instead the truncated demand  $\tilde{D}(p) \triangleq D(p + c)$ . I further assume demand is  $\alpha$ -concave for a fixed  $\alpha \in [0, 1]$ . By definition, this requires  $D(p)^\alpha$  to be concave for  $\alpha \in (0, 1]$ , and  $\ln D(p)$  to be concave for  $\alpha = 0$ . A key property is nesting:  $\alpha_1$ -concavity implies  $\alpha_2$ -concavity whenever  $\alpha_1 \geq \alpha_2$ .

To solve for a subgame-perfect equilibrium, I assume that  $D$  is twice continuously differentiable on  $[0, \omega]$ .<sup>3</sup> Let  $P = D^{-1}$  denote the inverse demand function. The leader moves first, choosing quantity  $q_L \in [0, 1]$ . After observing  $q_L$ , the follower chooses quantity  $q_F \in [0, 1 - q_L]$ , resulting in a market clearing price  $p = P(q_L + q_F) \in [0, \omega]$ . The follower maximizes their profit  $\Pi_F = P(q_L + q_F)q_F$ . For every given  $q_L \in [0, 1]$ , there is a unique interior solution characterized by the first-order condition  $P(Q) + q_F P'(Q) = 0$ , where  $Q \triangleq q_L + q_F$ .<sup>4</sup> Because  $Q = D(p)$  and  $D'(p) = 1/P'(Q)$ , it is convenient to parameterize the outputs for both firms by market price  $p$ . Substituting these identities into the first-order condition yields the follower's best-response quantity:

$$q_F(p) = -pD'(p). \quad (1)$$

By market clearing,  $q_L + q_F = D(p)$ , which leaves the leader with the effective demand:

$$q_L(p) = D(p) + pD'(p). \quad (2)$$

<sup>1</sup>From a probabilistic perspective,  $F(p) = 1 - D(p)$  is the cumulative distribution of consumer valuations.

<sup>2</sup>Since  $\mu \leq \omega$  and  $\mu$  is the expected willingness to pay, a finite  $\omega$  ensures finite  $\mu$ , rendering the assumption of finite  $\mu$  unnecessary. When  $\omega = \infty$ , the assumption of finite  $\mu$  is necessary. When  $\omega = \infty$ , the notation  $[0, \omega)$  and  $[0, \omega]$  both represent the same set,  $[0, \infty)$  and  $D(\omega) = 0$  means  $\lim_{p \rightarrow \infty} D(p) = 0$ .

<sup>3</sup>While log-concavity implies differentiability almost everywhere (Condorelli, 2022; Le, 2024), the sequential nature of Stackelberg competition requires a stronger assumption. Because the leader optimizes anticipating the follower's best response, it necessitates a twice-differentiable demand function.

<sup>4</sup>For any leader quantity  $q_L \in [0, 1]$ , the follower chooses  $p \in [0, P(q_L)]$  to maximize  $\Pi_F(p; q_L) = p(D(p) - q_L)$ . Because profit vanishes at the boundaries ( $p = 0$  and  $p = P(q_L)$ ), the strict concavity of the log-profit function,  $\ln p + \ln(D(p) - q_L)$ , guarantees a unique interior maximum. The resulting first-order condition alternatively establishes Equations (1) and (2).

86 These output shares can thus be expressed succinctly using the price elasticity of demand,  
 87  $\epsilon_p \triangleq -pD'(p)/D(p)$ . This substitution yields  $q_F(p) = \epsilon_p D(p)$  and  $q_L(p) = (1 - \epsilon_p)D(p)$ .  
 88 This reveals that the division of output (and industry profit) is governed by the elasticity:  
 89 the follower captures  $\epsilon_p$  of the market share, leaving  $1 - \epsilon_p$  for the leader.<sup>5</sup>

90 Anticipating the follower's strategic response, the leader selects an induced price  
 91  $p \in [0, \omega]$  to maximize the *continuation profit function*:

$$\Pi_L(p) = p[D(p) + pD'(p)] = pD(p)(1 - \epsilon_p). \quad (3)$$

92 Because  $\alpha$ -concavity implies log-concavity, the hazard rate  $h(p) \triangleq -D'(p)/D(p)$  is in-  
 93 creasing. This implies that the price elasticity of demand,  $\epsilon_p = p \cdot h(p)$ , strictly increases  
 94 on  $[0, \omega)$ . Elasticity spans from  $\epsilon_0 = 0$  to an unbounded limit as price approaches  $\omega$ ,  
 95 regardless of whether  $\omega$  is finite or infinite. By strict monotonicity and the Interme-  
 96 diate Value Theorem, there is a *unique* price  $p^M \in (0, \omega)$  such that  $\epsilon_{p^M} = 1$ , which  
 97 is precisely the single-firm *monopoly price*. Therefore, the leader's effective pricing do-  
 98 main is  $[0, p^M]$ . This corresponds the leader's possible quantity choices from full market  
 99 saturation ( $q_L = 1$  inducing  $p = 0$ ) to complete market exit ( $q_L = 0$  inducing  $p = p^M$ ).

### 100 3 The limits of leadership advantage

101 A worst-case leadership advantage is only meaningful if an equilibrium always exists.  
 102 Fortunately,  $\alpha$ -concave demand guarantees the existence of an equilibrium. While this  
 103 equilibrium need not be unique, every Stackelberg equilibrium price is interior and sat-  
 104 isfies the necessary first-order condition.

105 **Lemma 1** (Existence and Interiority of Equilibria). *A global maximum for the leader's*  
 106 *continuation profit exists and occurs at an interior price  $p^S \in (0, p^M)$ . Moreover, any*  
 107 *Stackelberg equilibrium price  $p^S$  satisfies  $D(p^S) + 3p^S D'(p^S) + (p^S)^2 D''(p^S) = 0$ .*

108 *Proof.* The leader's profit can be written as  $\Pi_L(p) = pD(p)(1 - \epsilon_p)$ . Because  $pD(p) > 0$   
 109 for all  $p \in (0, \omega)$ , the profit is strictly positive if and only if  $p \in (0, p^M)$ , and zero at the  
 110 boundaries  $p \in \{0, p^M\}$ . Any price  $p > p^M$  yields strictly negative profit. Therefore, the  
 111 leader's effective optimization domain is restricted to the compact set  $[0, p^M]$ . Because  
 112  $D(p)$  is assumed to be twice continuously differentiable,  $\Pi_L(p)$  is a continuous function  
 113 on the compact set  $[0, p^M]$ . By the Extreme Value Theorem, a global maximum exists.  
 114 Also, because  $\Pi_L(0) = 0$ ,  $\Pi_L(p^M) = 0$ , and  $\Pi'_L(0) = D(0) = 1$ , the maximum must occur  
 115 at an interior Stackelberg price  $p^S \in (0, p^M)$ . Along with the differentiability of  $\Pi_L(p)$ ,  
 116 any global maximizer  $p^S$  satisfies the first-order condition  $\Pi'_L(p^S) = 0$ . This implies  
 117  $D(p^S) + 3p^S D'(p^S) + (p^S)^2 D''(p^S) = 0$  as desired.  $\square$

<sup>5</sup>If the leader chooses  $q_L = 1$ , the price is driven to  $p = 0$  and the follower is forced to produce  $q_F = 0$ . In this corner case, the demand elasticity is  $\epsilon_0 = 0$  and the market share identity holds trivially.

118 **Remark 1** (Leader-to-Follower Profit Ratio). Let  $\epsilon^S \triangleq \epsilon_{p^S}$  denote an equilibrium elas-  
 119 ticity of demand. Because any Stackelberg price  $p^S \in (0, p^M)$  and  $\epsilon_p$  is strictly increasing  
 120 with  $\epsilon_0 = 0$  and  $\epsilon_{p^M} = 1$ , it follows that  $\epsilon^S \in (0, 1)$ . Using the share identities from  
 121 Equation (1) and Equation (2), the equilibrium leader-to-follower profit ratio is:

$$\frac{\Pi_L(p^S)}{\Pi_F(p^S)} = \frac{p^S q_L(p^S)}{p^S q_F(p^S)} = \frac{1 - \epsilon^S}{\epsilon^S}. \quad (4)$$

122 While  $\alpha$ -concavity guarantees a unique best response for the follower, it does not  
 123 ensure a unique strategy for the leader.

124 **Example 1** (Multiplicity of Equilibria). Consider the following *hyperbolic demand*:

$$D(p) = \exp\left(-\left[ap + b\sqrt{c + (p - p_0)^2} - b\sqrt{c + p_0^2}\right]\right), \quad p \in [0, \infty).$$

125 By construction,  $D(0) = \exp(0) = 1$  and  $D(\infty) = 0$ . Provided  $a, b, c > 0$ , the exponent is  
 126 concave, ensuring demand is log-concave. However, calibrating this demand with  $a = 0.2$ ,  
 127  $b = 0.2$ ,  $c = 0.01$ , and  $p_0 \approx 0.598$  generates two global maxima. The Stackelberg leader  
 128 is indifferent between a high-quantity strategy ( $p^S \approx 0.590$ ) and a low-quantity strategy  
 129 ( $p^S \approx 0.928$ ), both yielding an identical optimal profit of  $\Pi_L^S \approx 0.517$ .

130 The preceding equilibrium characterization sets the stage for the paper's central re-  
 131 sult. Stripped of specific functional forms, the leader's strategic advantage is bounded  
 132 below by  $\phi_\alpha$ . Remarkably, for the vast class of log-concave demands ( $\alpha = 0$ ), this bound  
 133 distills into a global floor: the *Golden Ratio*  $\phi_0 \approx 1.618$ .

134 **Proposition 1.** *The equilibrium leader-to-follower profit ratio is bounded below by:*

$$\frac{\Pi_L(p^S)}{\Pi_F(p^S)} \geq \frac{1 + \sqrt{5 + 4\alpha}}{2} \triangleq \phi_\alpha. \quad (5)$$

135 *Proof.* First, we establish the differential characterization of  $\alpha$ -concavity. A twice-  
 136 differentiable demand function is  $\alpha$ -concave for any  $\alpha \in [0, 1]$  if and only if:

$$D''(p)D(p) \leq (1 - \alpha)D'(p)^2. \quad (6)$$

137 For  $\alpha \in (0, 1]$ , this bound follows from expanding the concavity condition  $\frac{d^2}{dp^2}[D(p)^\alpha] \leq 0$   
 138 and dividing by the positive term  $\alpha D(p)^{\alpha-2}$ . For log-concavity ( $\alpha = 0$ ), it follows from  
 139 the expansion of  $\frac{d^2}{dp^2}[\ln D(p)] \leq 0$ .

140 Second, consider the leader's first-order condition. Let  $p^S \in (0, p^M)$  be any Stackel-  
 141 berg equilibrium price. By Lemma 1, it must satisfy  $D(p^S) + 3p^S D'(p^S) + (p^S)^2 D''(p^S) =$   
 142  $0$ . Dividing this equation by  $D(p^S)$  and substituting the equilibrium price elasticity

143  $\epsilon^S = -p^S D'(p^S)/D(p^S)$  yields:

$$1 - 3\epsilon^S + \frac{(p^S)^2 D''(p^S)}{D(p^S)} = 0. \quad (7)$$

144 From the differential characterization (6) of  $\alpha$ -concavity, we have:

$$\frac{(p^S)^2 D''(p^S)}{D(p^S)} \leq (1 - \alpha) \left[ \frac{p^S D'(p^S)}{D(p^S)} \right]^2 = (1 - \alpha)(\epsilon^S)^2. \quad (8)$$

145 Substituting Inequality (8) into the Equation (7) provides  $1 - 3\epsilon^S + (1 - \alpha)(\epsilon^S)^2 \geq 0$ .  
 146 Because the equilibrium elasticity  $\epsilon^S \in (0, 1)$ , it must be bounded above by the smaller  
 147 root of this quadratic polynomial:

$$\epsilon^S \leq \frac{2}{3 + \sqrt{5 + 4\alpha}}. \quad (9)$$

148 This upper bound holds for all  $\alpha \geq 0$ , accommodating the boundary case  $\alpha = 1$ . Under  
 149 concave demand, the quadratic inequality degenerates into a linear inequality  $\epsilon^S \leq 1/3$ .  
 150 By Equation (4), the profit ratio is  $\frac{\Pi_L(p^S)}{\Pi_F(p^S)} = \frac{1}{\epsilon^S} - 1$ . As this ratio strictly decreases in  $\epsilon^S$ :

$$\frac{\Pi_L(p^S)}{\Pi_F(p^S)} \geq \frac{3 + \sqrt{5 + 4\alpha}}{2} - 1 = \frac{1 + \sqrt{5 + 4\alpha}}{2}. \quad (10)$$

151 This completes the proof. □

152 On its own, the profit identity  $\Pi_L/\Pi_F = 1/\epsilon^S - 1$  is silent on the phenomenon of  
 153 first-mover advantage.<sup>6</sup> In fact, an equilibrium elasticity  $\epsilon^S > 1/2$  leads to a second-  
 154 mover advantage. However, the  $\alpha$ -concave family, which includes many standard demand  
 155 forms used in economics, caps the elasticity well below  $1/2$ . This explains the persistent  
 156 observation of the first-mover advantage across IO literature.

157 For antitrust regulators, Proposition 1 elevates the local understanding of the first-  
 158 mover advantage into a global guarantee. By bounding the leader's relative market  
 159 power from below, it arms authorities with a distribution-free tool to evaluate leadership  
 160 dominance under demand ambiguity. Yet, while Example 3 eventually constructs a  
 161 demand showing the lower bound is sharp, the leader's advantage can grow to infinity.

162 **Example 2** (Polynomial demand). Consider the following demand, parameterized by  $k$ :

$$D(p) = 1 - p^k, \quad p \in [0, 1].$$

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<sup>6</sup>See also Gal-Or (1985), who proves that the first-mover advantage arises if and only if the players' reaction functions are downward sloping.

163 This demand is concave since its second derivative  $D''(p) = -k(k-1)p^{k-2} \leq 0$  for all  
 164  $k \geq 1$ . As  $D(p)$  is 1-concave, it is  $\alpha$ -concave for any  $\alpha \in [0, 1]$ . Under Stackelberg  
 165 competition, the follower's best response quantity is  $q_F(p) = -pD'(p) = kp^k$ . The leader  
 166 optimizes over the effective demand  $q_L(p) = D(p) - q_F(p) = 1 - (k+1)p^k$ , yielding the  
 167 continuation profit function  $\Pi_L(p) = p - (k+1)p^{k+1}$ . The leader's optimality condition  
 168 pins down the Stackelberg equilibrium price  $p^S$  where  $(p^S)^k = \frac{1}{(k+1)^2}$ . Evaluating the  
 169 price elasticity of demand exactly at this equilibrium yields  $\epsilon^S = \frac{1}{k+2}$ . Using identity (4),  
 170 the leader's relative advantage is  $\frac{\Pi_L}{\Pi_F} = \frac{1}{\epsilon^S} - 1 = k+1$ . Thus,  $\alpha$ -concavity permits an  
 171 unbounded profit ratio that drives the follower's share to near zero.

## 172 4 The limits of surplus sharing

173 At any given Stackelberg equilibrium, industry profit evaluates to  $\Pi_T \triangleq p^S D(p^S)$  and  
 174 deadweight loss to  $DWL \triangleq \int_0^{p^S} D(p) dp - \Pi_T$ . Measuring the minimum leader's surplus  
 175 and the maximum deadweight loss against total surplus or industry profit is of paramount  
 176 economic importance: it quantifies the limits of market power and market distortion.

177 **Proposition 2.** Let  $\bar{\epsilon}_\alpha \triangleq \frac{2}{3+\sqrt{5+4\alpha}}$  be the cap on equilibrium elasticity from Equation (9).  
 178 If the demand is  $\alpha$ -concave for  $\alpha \in (0, 1]$ , the leader's profit  $\Pi_L \geq \mu \cdot (1+\alpha)\bar{\epsilon}_\alpha(1-\bar{\epsilon}_\alpha)(1+$   
 179  $\alpha\bar{\epsilon}_\alpha)^{-\frac{1+\alpha}{\alpha}}$ . If the demand is log-concave,  $\Pi_L \geq \mu \cdot \bar{\epsilon}_0(1-\bar{\epsilon}_0)e^{-\bar{\epsilon}_0}$ , where  $\bar{\epsilon}_0 = \frac{3-\sqrt{5}}{2}$ .

180 *Proof.* Because demand is  $\alpha$ -concave,  $D(p)^\alpha$  is concave. For an arbitrary price  $p_0 \in$   
 181  $(0, \omega)$ , the first-order Taylor expansion provides  $D(p)^\alpha \leq D(p_0)^\alpha + \alpha D(p_0)^{\alpha-1} D'(p_0)(p-$   
 182  $p_0)$  for any  $p$ . Substituting elasticity  $\epsilon_{p_0} = -p_0 D'(p_0)/D(p_0)$  into the expansion and  
 183 taking the  $1/\alpha$ -power implies that  $D(p)$  is bounded above by  $\bar{D}(p)$ :

$$D(p) \leq \bar{D}(p) \triangleq D(p_0) \left( 1 - \frac{\alpha \epsilon_{p_0}}{p_0} (p - p_0) \right)^{1/\alpha}.$$

184 Since  $\bar{D}\left(p_0 \left(1 + \frac{1}{\alpha \epsilon_{p_0}}\right)\right) = 0$ , the maximum willingness to pay  $\omega$  must not exceed  
 185  $p_0 \left(1 + \frac{1}{\alpha \epsilon_{p_0}}\right)$ . Therefore, the area under the demand curve  $\mu$  is bounded above by:

$$\mu \leq \int_0^{p_0 \left(1 + \frac{1}{\alpha \epsilon_{p_0}}\right)} D(p_0) \left( 1 - \frac{\alpha \epsilon_{p_0}}{p_0} (p - p_0) \right)^{1/\alpha} dp = \frac{p_0 D(p_0)}{\epsilon_{p_0} (1 + \alpha)} (1 + \alpha \epsilon_{p_0})^{\frac{1+\alpha}{\alpha}}.$$

186 Rearranging this bound in terms of the leader's profit  $\Pi_L(p_0) = p_0 D(p_0) (1 - \epsilon_{p_0})$  yields:

$$\Pi_L(p_0) \geq \mu (1 + \alpha) \left[ \epsilon_{p_0} (1 - \epsilon_{p_0}) (1 + \alpha \epsilon_{p_0})^{-\frac{1+\alpha}{\alpha}} \right]. \quad (11)$$

187 Let  $\eta(\epsilon) \triangleq \epsilon(1-\epsilon)(1+\alpha\epsilon)^{-\frac{1+\alpha}{\alpha}}$ . We have shown that for any  $p_0$ ,  $\Pi_L(p_0) \geq \mu(1+\alpha)\eta(\epsilon_{p_0})$ .

188 Taking the derivative of  $\eta(\epsilon)$  reveals its fundamental link to the leader's first-order con-  
 189 dition  $\eta'(\epsilon) = (1 + \alpha\epsilon)^{-\frac{1+2\alpha}{\alpha}} [1 - 3\epsilon + (1 - \alpha)\epsilon^2]$ . The bracketed term is identically the  
 190 quadratic derived from the leader's optimality condition. Because  $\bar{\epsilon}_\alpha$  is the smaller root  
 191 of this quadratic,  $\eta'(\epsilon) > 0$  for  $\epsilon \in (0, \bar{\epsilon}_\alpha)$  and  $\eta'(\epsilon) < 0$  for  $\epsilon \in (\bar{\epsilon}_\alpha, 1]$ , ensuring the  
 192 right-hand side of (11) is maximized at  $\epsilon_{\tilde{p}} = \bar{\epsilon}_\alpha$ . As any Stackelberg price  $p^S$  maximizes  
 193  $\Pi_L(p)$ , and there exists a price  $\tilde{p} \in (0, p^M)$  such that  $\epsilon_{\tilde{p}} = \bar{\epsilon}_\alpha$ :

$$\Pi_L(p^S) \geq \Pi_L(\tilde{p}) \geq \mu \cdot (1 + \alpha) \left[ \bar{\epsilon}_\alpha (1 - \bar{\epsilon}_\alpha) (1 + \alpha \bar{\epsilon}_\alpha)^{-\frac{1+\alpha}{\alpha}} \right].$$

194 When demand is log-concave, an analogous argument applies to the concave function  
 195  $\ln D(p)$ , showing  $D(p)$  is bounded above by  $\bar{D}(p) \triangleq D(p_0) \exp\left(-\frac{\epsilon_{p_0}}{p_0}(p - p_0)\right)$  for any  
 196 fixed  $p_0$ . The area under the demand curve is therefore bounded above by:

$$\mu \leq \int_0^\infty D(p_0) \exp\left(-\frac{\epsilon_{p_0}}{p_0}(p - p_0)\right) dp = \frac{p_0 D(p_0)}{\epsilon_{p_0}} e^{\epsilon_{p_0}}.$$

197 This bound leads to  $\Pi_L(p_0) \geq \mu \epsilon_{p_0} (1 - \epsilon_{p_0}) e^{-\epsilon_{p_0}}$ . Defining  $\gamma(\epsilon) \triangleq \epsilon(1 - \epsilon)e^{-\epsilon}$ , the  
 198 derivative  $\gamma'(\epsilon) = e^{-\epsilon}(1 - 3\epsilon + \epsilon^2)$  ensures that the bounding function  $\mu\gamma(\epsilon)$  strictly  
 199 increases up to the root  $\bar{\epsilon}_0 = \frac{3-\sqrt{5}}{2}$  and decreases thereafter. The suboptimal choice  
 200 argument follows identically as before, proving  $\Pi_L(p^S) \geq \mu \cdot \bar{\epsilon}_0 (1 - \bar{\epsilon}_0) e^{-\bar{\epsilon}_0}$ .  $\square$

201 Proposition 2 and Example 2 suggests that there is no such lower bound for the fol-  
 202 lower profit. Because industry profit includes the leader's share, these bounds establish  
 203 industry minimums. Regardless of equilibrium multiplicity, the leader—and by exten-  
 204 sion, the entire industry—is guaranteed to extract at least 25% of the potential surplus  
 205  $\mu$  under concave demand, and  $(\sqrt{5} - 2)e^{-\frac{3-\sqrt{5}}{2}} \approx 16.1\%$  of  $\mu$  under log-concave demand.

206 Leveraging the upper bound of the demand curve in Proposition 2, I further derive  
 207 an upper bound on deadweight loss relative to total industry profit.

208 **Proposition 3.** Let  $\bar{\epsilon}_\alpha \triangleq \frac{2}{3+\sqrt{5+4\alpha}}$  be the cap on equilibrium elasticity from Equation (9).

209 If the demand is  $\alpha$ -concave for  $\alpha \in (0, 1]$ ,  $\frac{\text{DWL}}{\Pi_T} \leq \frac{(1+\alpha\bar{\epsilon}_\alpha)^{\frac{1+\alpha}{\alpha}} - 1}{(1+\alpha)\bar{\epsilon}_\alpha} - 1$ . If the demand is log-  
 210 concave ( $\alpha = 0$ ), the ratio is bounded above by  $\frac{\text{DWL}}{\Pi_T} \leq \frac{e^{\bar{\epsilon}_0} - 1}{\bar{\epsilon}_0} - 1$ .

211 *Proof.* Let  $p^S$  be a Stackelberg price and  $\epsilon^S \in (0, \bar{\epsilon}_\alpha]$  be its elasticity. Using the upper  
 212 bound for the demand  $\bar{D}(p)$  evaluated at  $p_0 = p^S$ , the deadweight loss is bounded above:

$$\text{DWL} \leq \int_0^{p^S} D(p^S) \left(1 - \frac{\alpha\epsilon^S}{p^S}(p - p^S)\right)^{1/\alpha} dp - \Pi_T = \left[ \frac{(1 + \alpha\epsilon^S)^{\frac{1+\alpha}{\alpha}} - 1}{(1 + \alpha)\epsilon^S} - 1 \right] \Pi_T.$$

213 As the right-hand side increases in  $\epsilon^S$ , substituting the cap  $\bar{\epsilon}_\alpha$  yields the desired bound.

214 When the demand is log-concave ( $\alpha = 0$ ),  $D(p)$  is bounded above by  $\bar{D}(p) =$   
 215  $D(p^S) \exp \left\{ -\frac{\epsilon^S}{p^S} (p - p^S) \right\}$ . The deadweight loss is thus bounded above by:

$$\text{DWL} \leq \int_0^{p^S} D(p^S) \exp \left\{ -\frac{\epsilon^S}{p^S} (p - p^S) \right\} dp - \Pi_T = \left[ \frac{e^{\epsilon^S} - 1}{\epsilon^S} - 1 \right] \Pi_T.$$

216 The term  $\frac{e^{\epsilon^S} - 1}{\epsilon^S} - 1$  increases in  $\epsilon^S$ . Substituting  $\bar{\epsilon}_0$  completes the proof.  $\square$

217 Proposition 3 suggests a relative efficiency gain from sequential competition. While  
 218 a monopolist can generate deadweight loss up to  $(e - 2) \approx 71.8\%$  of profit under log-  
 219 concave demand (Condorelli and Szentes, 2022), the Stackelberg duopoly compresses the  
 220 maximum loss to 21.8% of industry profit. Increasing curvature  $\alpha$  tightens this cap.

221 Finally, I demonstrate that all the bounds derived above can be achieved.

222 **Example 3** (Exponential Demand). Consider the following demand given  $\alpha \in (0, 1]$ :

$$D(p) = \left( 1 - \frac{\alpha}{\mu(1 + \alpha)} p \right)^{1/\alpha}, \quad p \in \left[ 0, \mu \frac{1 + \alpha}{\alpha} \right]. \quad (12)$$

223 It is straightforward to verify that the demand is  $\alpha$ -concave since  $D(p)^\alpha$  is linear. Also,  
 224  $D(0) = 1$ ,  $D\left(\mu \frac{1 + \alpha}{\alpha}\right) = 0$ , and  $D$  strictly decreases in  $p$ . The total surplus is  $\mu$ . Under  
 225 Stackelberg competition, this demand function achieves all the derived bounds. At the  
 226 unique Stackelberg equilibrium, the price, the elasticity, total quantity, leader profit,  
 227 follower profit, industry profit, and deadweight loss evaluate to:

$$\begin{aligned} p^S &= \mu \frac{(1 + \alpha)\bar{\epsilon}_\alpha}{1 + \alpha\bar{\epsilon}_\alpha}, \quad D(p^S) = (1 + \alpha\bar{\epsilon}_\alpha)^{-1/\alpha}, \quad \epsilon^S = \bar{\epsilon}_\alpha, \\ \Pi_L &= \mu(1 + \alpha)\bar{\epsilon}_\alpha(1 - \bar{\epsilon}_\alpha)(1 + \alpha\bar{\epsilon}_\alpha)^{-\frac{1+\alpha}{\alpha}}, \quad \Pi_F = \mu(1 + \alpha)\bar{\epsilon}_\alpha^2(1 + \alpha\bar{\epsilon}_\alpha)^{-\frac{1+\alpha}{\alpha}}, \\ \Pi_T &= \mu(1 + \alpha)\bar{\epsilon}_\alpha(1 + \alpha\bar{\epsilon}_\alpha)^{-\frac{1+\alpha}{\alpha}}, \quad \text{DWL} = \mu \left\{ 1 - (1 + \alpha\bar{\epsilon}_\alpha)^{-\frac{1+\alpha}{\alpha}} [1 + (1 + \alpha)\bar{\epsilon}_\alpha] \right\}. \end{aligned}$$

228 When  $\alpha = 0$ , the demand is chosen to be  $D(p) = e^{-p/\mu}$  for  $p \in [0, \infty)$ . It is simple to  
 229 show log-concavity. Also,  $D(0) = 1$ ,  $\lim_{p \rightarrow \infty} D(p) = 0$ , and  $D$  strictly decreases in  $p$ . The  
 230 total surplus is  $\mu$ . At the unique Stackelberg equilibrium, the price, the elasticity, total  
 231 quantity, leader profit, follower profit, industry profit, and deadweight loss are given by:

$$\begin{aligned} p^S &= \mu\bar{\epsilon}_0, \quad D(p^S) = e^{-\bar{\epsilon}_0}, \quad \epsilon^S = \bar{\epsilon}_0, \\ \Pi_L &= \mu\bar{\epsilon}_0(1 - \bar{\epsilon}_0)e^{-\bar{\epsilon}_0}, \quad \Pi_F = \mu\bar{\epsilon}_0^2 e^{-\bar{\epsilon}_0}, \\ \Pi_T &= \mu\bar{\epsilon}_0 e^{-\bar{\epsilon}_0}, \quad \text{DWL} = \mu [1 - (1 + \bar{\epsilon}_0)e^{-\bar{\epsilon}_0}]. \end{aligned}$$

232 This demand function attains all the aforementioned bounds. Taking the respective  
 233 ratios confirms equality across Propositions 1, 2, and 3.

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